

SHADOW OVERVIEW & SCRUTINY - BUDGET TASK AND FINISH GROUP

Date: Wednesday, 15th January, 2020
Time: 10.00 am
Venue: The Oculus, Aylesbury Vale District Council, Gatehouse Road,
HP19 8FF - Aylesbury

Membership: Councillors: J Gladwin (Chairman), C Whitehead (Vice-Chairman),
R Bagge, L Clarke OBE, A Collingwood, P Cooper, C Ford, G Hollis, S Lambert,
R Newcombe and P Turner

Webcasting Notice - Please note: this meeting may be filmed for subsequent broadcast via the Council's internet site - at the start of the meeting the Chairman will confirm if all or part of the meeting is being filmed.

You should be aware that the Council is a Data Controller under the Data Protection Act. Data collected during this webcast will be retained in accordance with the Council's published policy.

Fire Alarm - In the event of the fire alarm sounding, please leave the building quickly and calmly by the nearest exit, and do not re-enter the building until told to do so by a member of staff.

AGENDA

1. **Apologies for Absence/Changes in Membership**
2. **Declarations of Interest**
3. **Background Papers**
Please find below links to the Shadow Executive papers for 7th January 2020, which provide information on the draft budget. There is also a link to the Council Tax Base report.

Draft Budget Report

<https://shadow-buckinghamshire.moderngov.co.uk/documents/s1885/Draft%20Budget%20covering%20report%20-%20final.pdf>

Appendix 1 – Corporate Plan for Buckinghamshire Council 2020-2023

<https://shadow-buckinghamshire.moderngov.co.uk/documents/s1886/Appendix%201%20BC%20Corporate%20Plan%202020-2023%20Final.pdf>

Appendix 2 – Draft Revenue Budget 2020/21-2022/23

<https://shadow-buckinghamshire.moderngov.co.uk/documents/s1887/Appendix%202%20Draft%20Revenue%20Budget%20-%20Final.pdf>

Appendix 3 – Draft Capital Programme

<https://shadow-buckinghamshire.moderngov.co.uk/documents/s1888/Appendix%203%20Draft%20Capital%20Programme%20-%20Final.pdf>

Appendix 4 – Draft Revenue Budget detailed changes

<https://shadow-buckinghamshire.moderngov.co.uk/documents/s1889/Appendix%204%20Detailed%20changes%20-%20Final.pdf>

Appendix 5 – Budget Consultation Headline responses

<https://shadow-buckinghamshire.moderngov.co.uk/documents/s1890/Appendix%205%20Budget%20Consultation.pdf>

Council Tax Base report

<https://shadow-buckinghamshire.moderngov.co.uk/documents/b568/Council%20Tax%20Base%20007th-Jan-2020%2010.00%20Shadow%20Executive.pdf?T=9>

4. **Portfolio Holder for Environment (Pages 3 - 20)**
 - Welcome by the Chairman to the Portfolio Holder and supporting officers
 - Introduction by the Portfolio Holder of their priorities and the overarching strategy for the budget
 - Task and Finish group questioning of the Portfolio Holder
5. **Portfolio Holder for Planning - 11.45am (Pages 21 - 30)**
 - Welcome by the Chairman to the Portfolio Holder and supporting officers
 - Introduction by the Portfolio Holder of their priorities and the overarching strategy for the budget
 - Task and Finish group questioning of the Portfolio Holder
6. Lunch Break
7. **Portfolio Holder for Transportation - 2.15pm (Pages 31 - 44)**
 - Welcome by the Chairman to the Portfolio Holder and supporting officers
 - Introduction by the Portfolio Holder of their priorities and the overarching strategy for the budget
 - Task and Finish group questioning of the Portfolio Holder
8. **Date of next meeting**
Thursday 16th January 2020 at 10am at The Oculus, The Gateway, Aylesbury

Environment Portfolio

Budget

15th Jan 2010

Agenda

- Portfolio context
- Key Facts and Figures
- Key Financial Issues & Risks
- Draft Revenue Budget 2020-2023
- Overview of MTFP changes
- Supporting Financial information (including income, contracts & FTE)
- Draft Capital Programme 2020-2023

Portfolio Context


- **Waste Collections**
- Covers joint waste contract cost, commercial waste services, garden waste, bulky waste, mainline waste collection, waste refuse, depot administration and workshop costs, disposal of recyclates and staff overheads.
- **EfW & Residual Waste**
- The main costs are for soil and hardcore waste and payments to contractors offset by income from electricity sales and other income.
- **Household Waste Recycling Centres**
- This budget mainly carries waste stream cost under the HWRC contract to operate nine Household Recycling Centres; the payments to contractors offset by income from waste disposal charges to Slough and non-household waste charges.
- **Other Waste Disposal**
- Biowaste (food and green), adhoc hazardous and non-hazardous waste and closed land-fill, High Heavens waste disposal costs comprise the major part of this budget.
- **Waste Strategy Management**
- This budget carries waste management overheads, waste procurement and joint waste client costs.
- **Street Cleansing**
- Includes sweeping and cleansing as well as highways and amenities areas for Aylesbury Vale and Wycombe areas.
- **Public Conveniences**
- This covers cost of running public conveniences countywide with the largest costs being cleaning contracts and repairs and maintenance.
- **Flood Management and Rights of Way**
- Flood Management includes Strategic Flood Management and management of flood risks whilst Rights of Way maintains and enhances public rights of way in Buckinghamshire and records them on the Definitive Map and Statement. Budget costs are mainly employee costs with some project costs.

Portfolio Context (contd.)

- **Other Neighbourhood Services**
- This budget includes Fly-tipping, contractor charges for abandoned vehicles, legal costs of enforcement and legal costs recovered and the ground maintenance (amenities areas, parish and town council) within the Chilterns area. Expenses covered include repairs, bin replacements, salting contractor charges, horticultural and sweeping, graffiti, new lighting and staffing.
- **Energy & Resources**
- County costs covering general repairs and maintenance, biomass fuel, professional services, staffing overheads offset by fees and charges income for biomass boilers, solar panels and renewable energy, tariff and electricity sales and income from contracts.
- **Natural Environment**
- The budget covers mainly costs for Chilterns Area of Outstanding Natural Beauty (AONB), Natural Environment Partnership, funding of external partners, environmental records centre costs offset by fees and charges income.



Key Facts and Figures



99.9% of all bin collections are successful

Approximately 110,000 bins collected every day




Less than 0.5% of Buckinghamshire's waste goes to landfill




Households in Buckinghamshire recycle 56% of their waste

Household Recycling Centres



1.8 million visits made to HRCs annually



Buckinghamshire's HRCs have a 74% Recycling Rate

Energy from Waste



Generating 25 Megawatts of electricity



Powering 40,000 homes

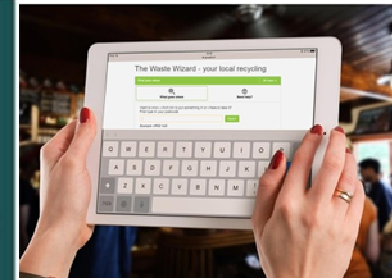


Saving £150 million for Bucks over 30 years

Waste Promotions & Education



Social media promotes waste reduction & recycling to 40,000 local people a year



Key Facts and Figures



700+
people have been
prosecuted for fly-
tipping since 2004

£1M+
paid by convicted
offenders in fines
and costs

**Fly-tipping
enforcement**



Buckinghamshire has a very high success rate in successfully prosecuting fly-tippers, which in turn has seen an 11% decrease in recorded fly-tips in the last year.



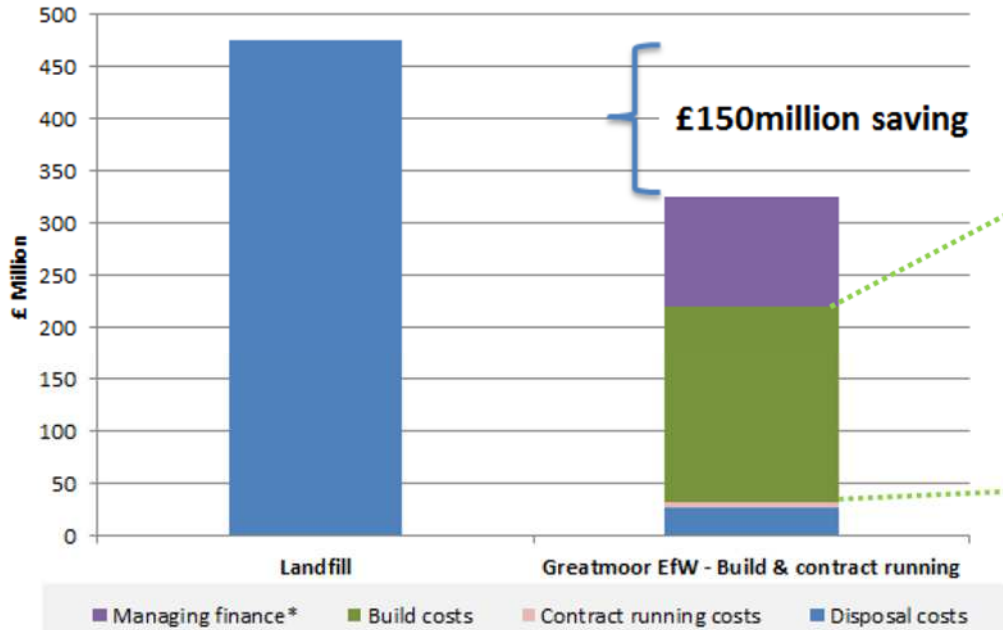
Key Facts and Figures



Greatmoor Energy From Waste

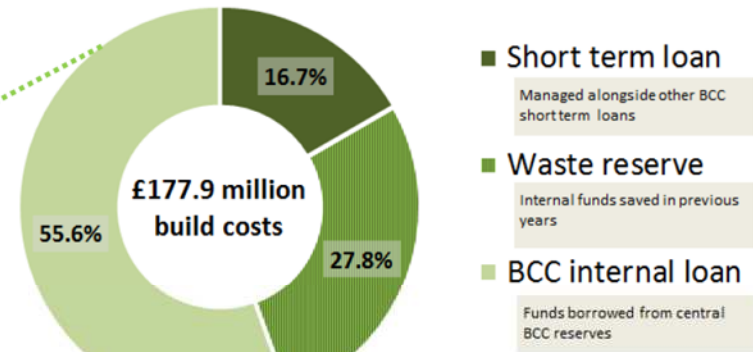
Landfill vs Greatmoor

Total costs after 30 years



* Managing finance is the repayment of the short term and internal BCC loans

Greatmoor EfW Project Costs



All the figures above are estimated over the 30 year life of the contract and updated annually.

Updated Jul 2019

Key Financial Risks & Issues

- **New Southern Waste Contract**
- The MTFP includes £1.25m growth budget for the New Southern Waste Contract provisionally starting June 2020 as modelled within the existing MTFPs. There are ongoing risks around increased cost and variable cost changes as well as available capital for vehicle purchase & depot improvements. It is expected that the costs of the fleet could be met from uncommitted district earmarked reserves and additional capital receipts anticipated.
- **New pressures on Dry Recyclables disposal charges**
- New pressures have been identified around dry recycling sorting and reprocessing costs within AVDC estimated at £440k per annum over the MTFP period due to market pressures and recycle commodity prices. Additional base budget has been identified to meet this pressure. The potential for additional income from bulky waste charging is an opportunity which is being explored alongside the harmonisation of fees & charges.
- **Waste budget pressures**
- The main areas of pressure arise from increased volume of waste, growth in property numbers, households, volatile recyclable materials market, volatility in the uptake of garden waste collections.
- **Impact of Environmental Policy Changes, Defra Resources and Waste Strategy**
- Opportunity to introduce charging for Green Waste across the Buckinghamshire Council area which is not currently included within the draft budget; however the Defra Resources and Waste Strategy may have financial impacts for future funding of waste services, green waste charging and deposit return scheme.



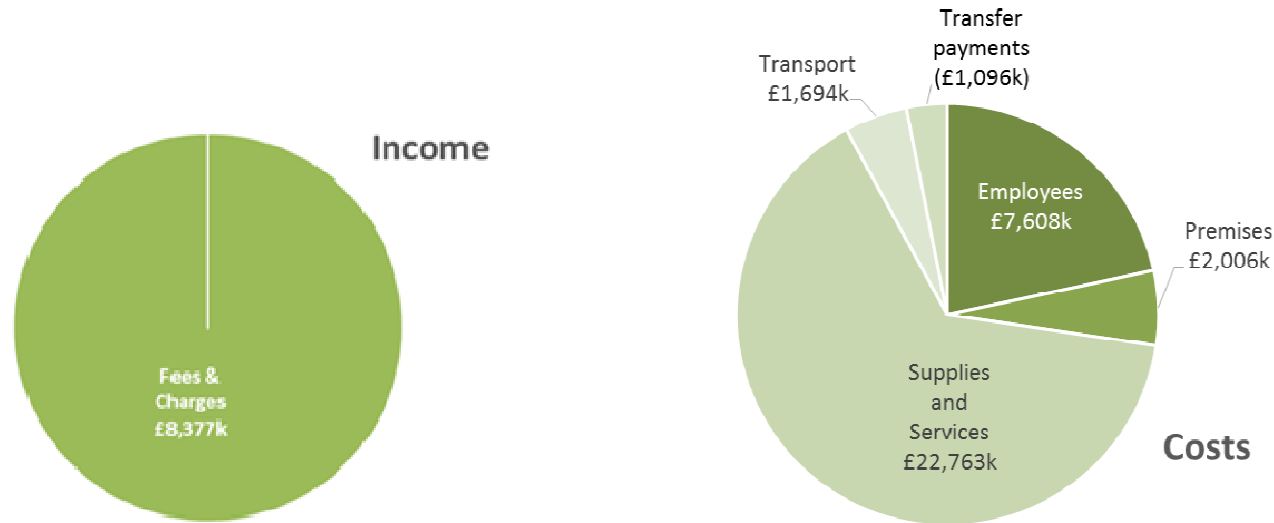
Key Financial Risks & Issues

- **Fees & Charges**
- The review of Fees & Charges proposes harmonisation of existing Green Waste charging across AVDC and C&SBDC; and harmonisation of Bulky Waste charging. This is anticipated to have a positive impact on income (c.£155k) and is built into the income assumptions.



Draft Revenue Budget 2020-2023

Environment Portfolio	2020-21			2021-22	2022-23
	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
EFW & Residual Waste	(1,176)	1,032	(144)	1,000	1,212
Energy & Resources	(410)	586	176	176	106
Flood Management	(25)	526	501	501	461
Natural Environment	(56)	132	76	76	76
Public conveniences	(19)	417	398	400	402
Rights of way	(1)	397	396	396	396
Street Cleansing	(9)	1,011	1,002	1,032	1,064
Waste Collection	(3,775)	20,400	16,625	17,019	17,470
Waste disposal	(37)	2,485	2,448	2,389	2,339
Waste Strategy & Management	(1,783)	3,079	1,295	1,298	1,434
Household Waste Recycling Centres	(1,087)	2,912	1,826	1,897	2,131
Net	(8,377)	32,975	24,598	26,185	27,090



Overview of MTFP changes

	2020-21	2021-22	2022-23
Description of change	£000's	£000's	£000's
Disposal of recyclates	440	440	440
Energy & Resources - income opportunities	0	0	(70)
Horticulture Contract Brought In House	(400)	(400)	(400)
Income generation from fees and charges	(25)	(155)	(155)
Increased Customer Base	(125)	(169)	(169)
Waste: HRC new service contract commissioning costs	150	150	300
Growth in number of households and contract inflation	421	851	1,231
Contract pressure for Southern Waste Contract	1,050	1,150	1,250
Reducing Energy from Waste contract income	70	270	270
Flood Management Staffing pressure	40	40	0

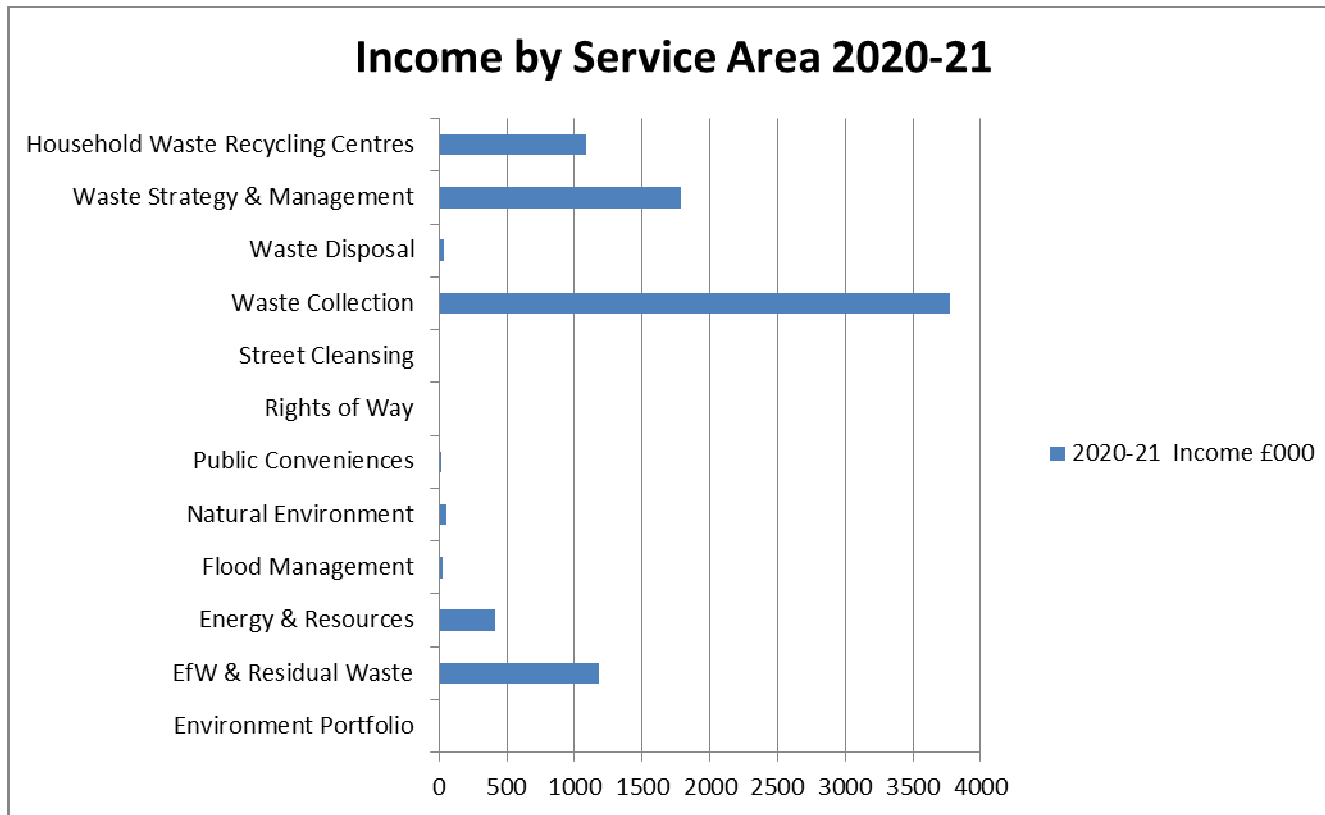
- **Disposal of Recyclates** – base budget has been increased to manage pressure of increased cost of disposal of recyclates.
- **Energy & Resources – Income Opportunities** - additional income opportunities being reviewed.
- **Horticultural Contract brought in house** – service efficiencies resulting in anticipated future savings from Street & Horticultural Contract being brought in house.
- **Income generation from fees & charges** – additional income opportunities anticipated.
- **Increased income base** – additional income anticipated from mixed recyclates and garden waste.
- **Waste: HRC new service contract commissioning costs** - contract re-provisioning and potential growth in contract costs as planned.
- **Growth in number of households and contract inflation** – growth includes cost pressures relating to pay, RPI, household numbers and contract pressures.

Overview of MTFP changes (contd)

- **New Southern Waste Contract** – three way contract to mitigate cost pressures; contract will cover Chilterns, South Bucks and Wycombe.
- **Reducing Energy from Waste Contract Income** - reversal of income opportunities which are reducing over time.
- **Flood Management staffing pressure** – additional posts for 2 years assumed with potential requirement for year 3.



Supporting Financial information



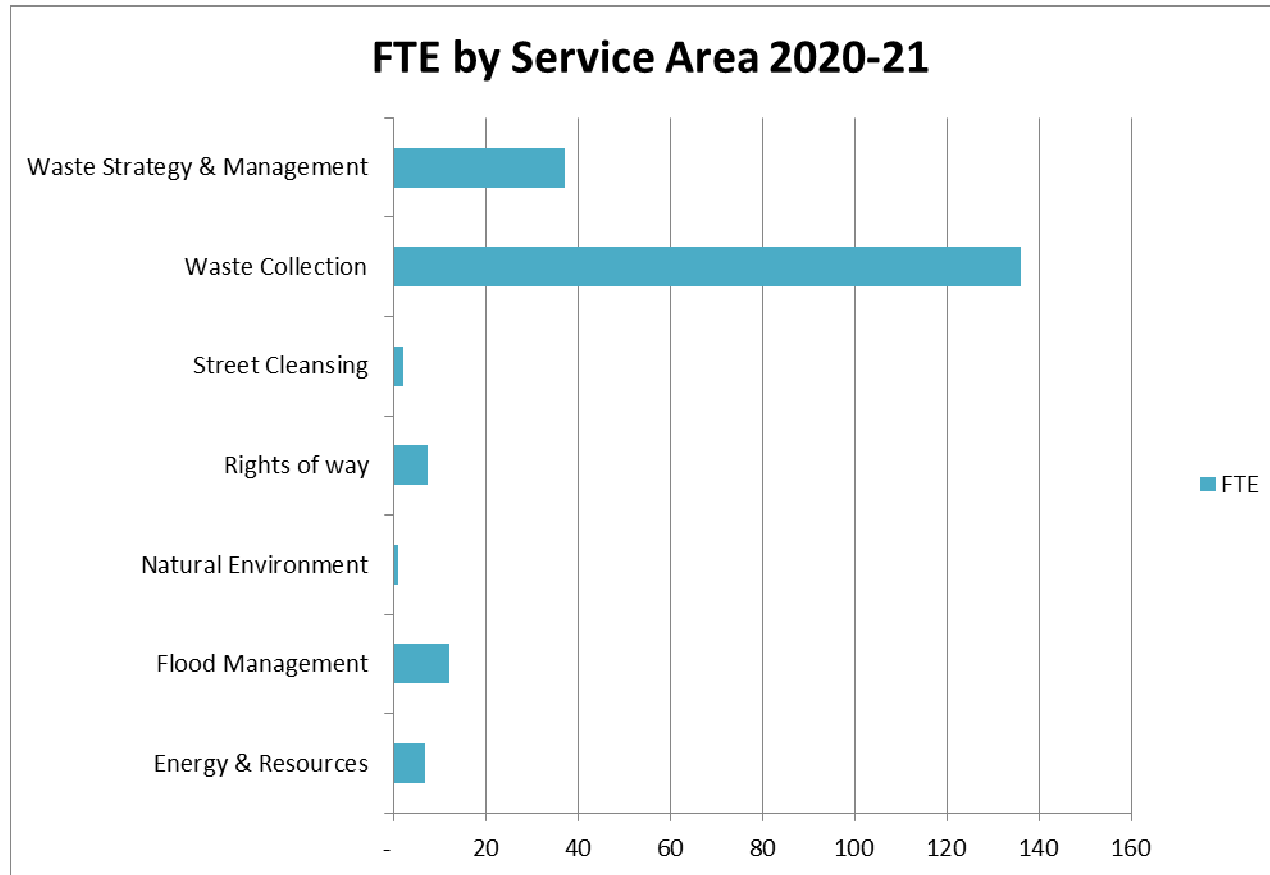
Supporting Financial Information

Top Contracts by Total Value

No.	Legacy Council	Agreement Title	Supplier	Contract sum per annum £	End Date	Extension Length (Yrs)
1	WDC	Waste and Street Cleanse	Serco	£5,965,000	04/03/2021	Target: 5+5 (supplier tbc)
2	BCC	FCC Integrated Household Waste Recycling Centre	FCC Recycling (UK) Ltd	£3,000,000	31/03/2022	3 (1+1+1)
3	CDC	Cleansing, refuse and recycling	Serco	£2,700,000	04/04/2020	Target: 5+5 (supplier tbc)
4	SBDC	Cleansing, refuse and recycling	Biffa	£2,600,000	31/10/2021	Target: 5+5 (supplier tbc)
5	BCC	FCC EFW Waste Management Project Agreement	FCCB	£2,000,000	28/01/2046	5 years to 28/01/2051
6	BCC	CRL - Interim South Green Waste Contract	Countrystyle Recycling Limited	£1,435,000	31/01/2020	3 (1+1+1)

* In addition EfW 30-year capital financing costs are held centrally.

Supporting Financial information



For illustrative purposes only: this excludes vacancies and agency posts and is subject to ongoing finalisation process.

Draft Capital Programme 2020-2023

Expenditure

		2020/21	2021/22	2022/23	Total MTFP
Service	Scheme	£000	£000	£000	£000
Other	Public convenience refurbishment	9	7	-	16
Other Highway & Technical	Flood Defence Schemes	1,486	4,160	3,210	8,856
	Rights of Way	242	242	200	684
Waste	Biowaste Treatment	1,807	3,498	-	5,305
	Recycling Initiatives & Bins	55	55	55	165
	Southern Waste Contract - Depot Improvements	271	500	-	771
	Southern Waste Contract - Vehicles	9,024	5,176	-	14,200
Grand Total		12,894	13,638	3,465	29,997

Funding

		2020/21	2021/22	2022/23	Total MTFP
Funding Source		£000	£000	£000	£000
Government Grants		(1,086)	(1,575)	(1,950)	(4,611)
Grand Total		(1,086)	(1,575)	(1,950)	(4,611)

Draft Capital Programme 2020-2023

- The amalgamated capital programme shows gross £30m expenditure on capital over the 3 years of the MTFP; with £4.6m of funding.
- **Biowaste Depot Upgrade**
- There is a request to allocate a further £1m of funding (from the HRC match-funding bid that is no longer progressing) to the Biowaste Capital Programme to mitigate the risk of not being able to provide transfer facilities for the High Heavens Bio-waste treatment contract procurement in 2021.
- **Southern Waste Contract**
- The overall position includes a £5m bid for increased capital expenditure in 2020/21. This reflects:
 - The estimated increased cost of Waste vehicles for the Southern Waste contract of £4.55m taking total estimated cost to £14.2m.
 - £0.8m for Depot improvements for the Southern Waste contract identified through the procurement process.
- These costs are subject to the finalisation of the re-procurement process. It is expected that the costs of the fleet can be met from uncommitted district earmarked reserves and additional capital receipts anticipated.
- **Flood Defence Schemes**
- There are a number of Flood defence schemes that are part funded by the Environment Agency.



This page is intentionally left blank

Planning Portfolio

Budget

15 Janu

Agenda

- Portfolio context
- Key Facts and Figures
- Key Financial Issues & Risks
- Draft Revenue Budget 2020-2023
- Overview of MTFP changes
- Supporting Financial information (including income, contracts & FTE)

Portfolio context

What We Do:



Planning Policy & Transport Strategy

Development Management

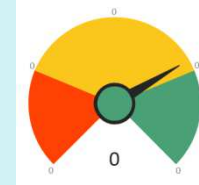


Building Control

Planning Enforcement



Highways Development Management



KPIs

% of major planning application determined in time

84%

% of appeals allowed

24%

% of Highways DM applications responded to within 21 day

77%



Key Legislation

Building Regulations 2010 and Building Act 1984.

National Planning Policy Framework

Key Facts & Figures

Planning Applications

12,087

Planning application received by the district councils

including



250 MAJOR applications



1,697 minor applications

Building Control

4,200
building regulation
application



28,000
site inspections

Highways DM

2,500
planning applications
received

Under section 278 and 38 highway improvement works are undertaken by developers and overseen by highways DM. The current value of these works is around

£30 million

Enforcement

1,674 planning enforcement cases



58 Planning enforcement notices issued

All figures relate to 2018/19

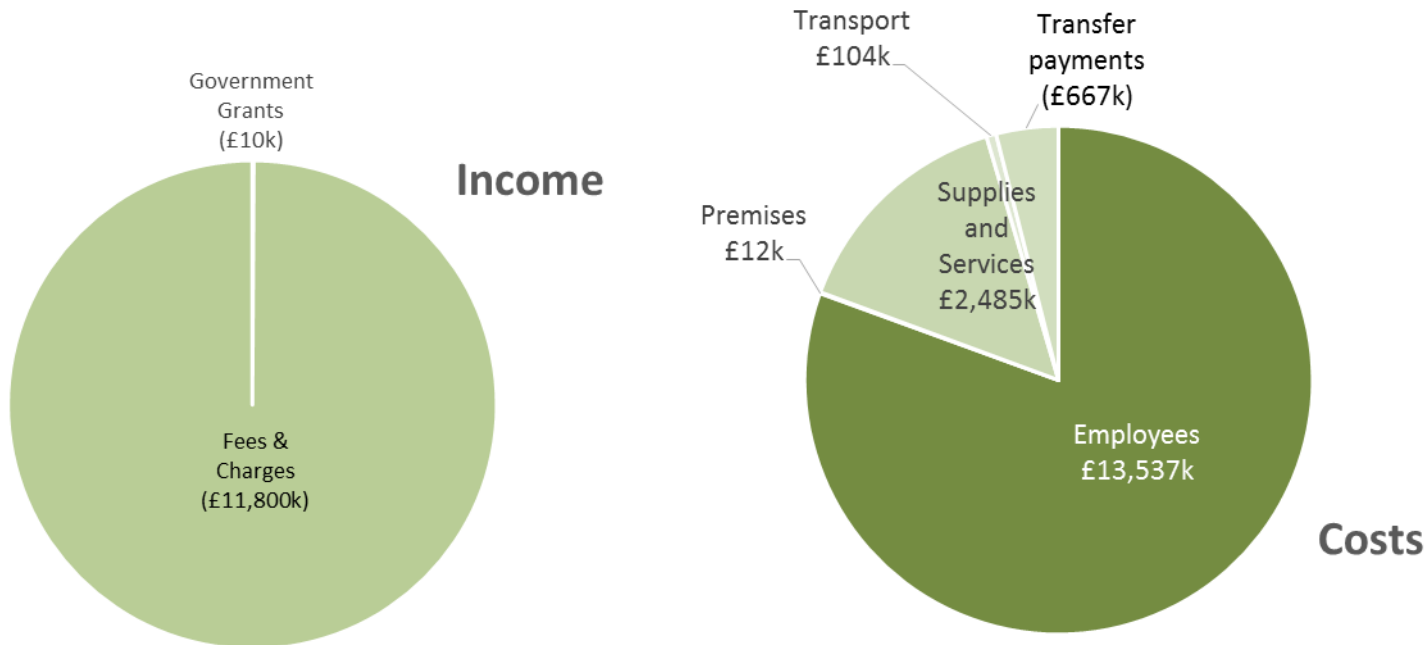
Key Financial Risks & Issues

- **Ambitious income targets**
- Planning services have become more commercial, with an objective of recovering cost as far as possible to reduce the burden on national grant or local taxation. Existing income targets are challenging and dependent on market activity. Building Control in particular are in competition with the private sector.
- **Existing MTFP savings plans**
- The move to Unitary has halted some of the existing Transformation plans (for example the Chiltern & South Bucks Shared Service); these have been deferred in the MTFP and are now anticipated to be delivered through the Unitary Transformation programme.
- **Staff recruitment and retention**
- There is a recognised national skills shortage in both planning and building control. This has resulted in the use of agency and consultancy staff often at a higher cost to fill vacant posts, in particular in AVDC. There is a risk in relation to staff retention in the short term.
- **Use of Planning Reserve Funding**
- The delivery of Local Plans and one-off inquiries is currently funded from earmarked reserves. A reserves strategy has been put in place to deliver a new Local Plan within 5 years.
- **National Infrastructure, Development & Housing Growth**
- The Planning functions are facing a challenging and developing national change agenda including the OxCam Arc, National infrastructure delivery such as HS2, Expressway and East-West rail, Housing growth agenda and potential Growth Deals, Aylesbury Garden Town and associated initiatives, Future High Streets Fund, Housing Infrastructure Fund bids, Local Plans and CIL / S106 opportunities, the Buckinghamshire Growth Board.



Draft Revenue Budget 2020-2023

Planning Portfolio	2020-21		2021-22	2022-23
	Income £000	Expense £000	Net Budget	Net Budget
Building Control	(2,658)	1,963	(695)	(933)
Development Management	(6,395)	4,962	(1,432)	(2,135)
Heritage, Design & Landscape	(167)	1,439	1,273	1,273
Highways DM	(1,095)	1,115	20	20
Land Charges	(952)	325	(627)	(627)
Planning Enforcement	(75)	1,871	1,796	1,796
Strategic Planning & Policy	(176)	975	799	799
Planning Policy & Mgmt	(292)	2,820	2,528	3,114
Net	(11,810)	15,470	3,661	3,340



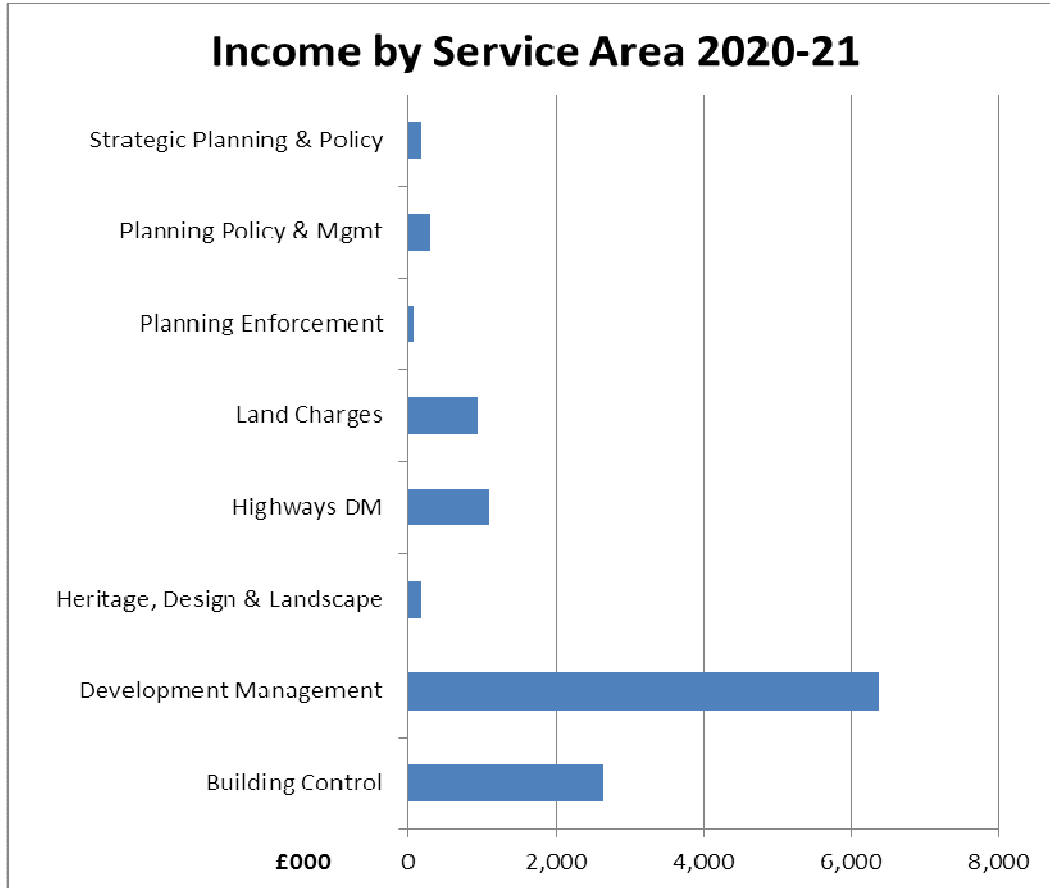
Overview of MTFP changes

	2020-21	2021-22	2022-23
Description of change	£000's	£000's	£000's
Additional Planning Applications	0	(50)	(100)
Development of Local Plan	0	750	750
Fit for Competition Programme	(251)	(736)	(736)
Planning & Environment: Staffing pressures in Planning and Enforcement and Flood	40	40	0
Planning Shared Service	0	(303)	(303)
Release of Forward Plans Reserve	0	(165)	(165)
Release of Development Management Reserve	0	(83)	(83)

- Existing income targets with Aylesbury (additional planning applications, based on projected demand) and Wycombe (fit for competition) building control and development management teams. These have been reviewed and re-phased based on a realistic assessment of what is achievable in 2020/21.
- Savings from the Planning Shared Service in Chiltern & South Bucks are now planned for 2021/22 to be delivered through the Unitary Transformation programme.
- Release of the Forward Plans and Development Management reserves within Aylesbury are planned for 2021/22.
- Investment has been made in Planning and enforcement staffing team.
- A contribution to reserves of £750,000 per annum for 4 years is planned to support the development of the Local Plan. Existing reserves will be used to meet any costs in 2020-21.



Supporting Financial information



Planning	FTE*
Building Control	28.6
Development Management	107.0
Heritage, Design & Landscape	31.2
Highways Development Management	25.4
Land Charges	8.1
Planning Enforcement	22.9
Strategic Planning Policy & Mgmt	48.3
Total FTE	271.5

*HR data is for illustrative purposes and excludes vacancies and agency posts; and is subject to ongoing finalisation process.

- There are no significant contracts in this area.



Base Budget

Income pressure

- Over last three years income in total broadly stable, but income targets have increased.
- Current year pressure in Building Control income AVDC – approx £150k
- Current year pressure in Planning income in AVDC – approx £300k
- Current year pressure in Planning income in WDC – approx £150k

Expenditure pressure

- In order to address a backlog of applications, AVDC currently supports cost of service from a reserve which will be exhausted at end of 19/20. The level of support in the current year could be £690k

Potential pressure on base budget is **£1290k**. Of this the majority relates to the situation in AVDC, £1140k.

AVDC planning recovery plan is in progress which will reduce base budget pressure in 2020/21. This can be reduced further by harmonising fees & charges which will also address WDC issues. (See table on following slide)

The current overall assessment of the residual budget pressure rolling into 2020/21 is **£400k (see next slide)**.



Base Budget Recovery Plan

Proposal	Comment	Saving
All - Harmonise discretionary fees (e.g. pre-application advice) across area. See earlier slide	Assumes demand is inelastic in short term and not dramatic fall in applications due to market conditions	£350k
AVDC – Delivering planning improvement plan - reduce use of agency/consultants in Dev Management and Enforcement	Assumption that we are able to recruit 1 senior planner every quarter which enables reduced reliance to consultants Examine scope for mutual aid from other Councils prior to	£340k
AVDC – Delivering planning improvement plan - Eliminate applications backlog by April and restart charging PPAs and more Pre app advice leading to increased income.	Assess any impacts on Local Plan work, and support for major strategic projects for the new authority	£200k
	Total	£890k
	Base Budget Pressure	£1290k
	Residual Base Budget Pressure	£400k



Transportation Portfolio

Budget

15th Jan 2020

Agenda

- Portfolio context
- Key Facts and Figures
- Key Financial Issues & Risks
- Draft Revenue Budget 2020-2023
- Overview of MTFP changes
- Supporting Financial information (including income, contracts & FTE)
- Draft Capital Programme 2020-2023

Portfolio context

- **Highways & Technical Services**

- TfB is an Integrated Service Delivery organisation, run as a collaboration between Buckinghamshire County Council and Ringway Jacobs (RJ Contract).
- The revenue budget is for general maintenance work and overhead costs. Revenue works include emergency pothole repairs, winter maintenance, grass cutting, staff wages, and energy usage. Spend is split between highways structure management, network safety, asset, traffic signals, routine maintenance (Wycombe, Amersham and Aylesbury), winter maintenance, street lighting and parking management.
- The capital budget is for works which are classed as an investment in the asset by extending its life and improving its value. Capital works include road resurfacing, footways, parking, network safety, safety fences, permanent/ full pothole repairs, drainage, signals, structures and streetlight replacement and repairs.



- **Parking Operations**

- Costs of operating and managing car parks (including ground maintenance, electricity, rates, repairs and maintenance) offset by car parking income and season ticket income. There are 84 off-street car parks (19 Aylesbury Vale District Council, 4 Buckinghamshire County Council 31 Wycombe District Council and 30 Chiltern & South Bucks District Council); plus 926 Pay and Display spaces of on-street parking. District functions are predominately in-house; BCC activity is outsourced through RJ / TfB contract and NSL. An early review of the Parking Strategy is being planned.



Portfolio Context

- **Integrated Transport**

- The Integrated Transport Service, comprising of Client and Public Transport and Fleet Services, manages the provision of over 25,000 journeys per day for children and vulnerable adults and children in Bucks. The service includes the management of concessionary bus travel, bus subsidies and both platinum and gold contracts with external transport operators. A number of transport areas are experiencing some pressure, including: demand on bus subsidies (caused by the withdrawal of commercial bus services) and increasing fuel and labour costs. Conversely demand for concessionary travel has reduced slightly in part due to the age at which bus passes are issued (rising). Service costs include Concessionary Fares, Public Transport and Client Transport Overhead.
- The Service Commercialisation Project aims to consider alternative ways to provide school transport to non-entitled pupils and enable the service to move to more commercial models.



Over 25,000 journeys per day for children and vulnerable adults and children in Bucks

- **Other Highways & Technical**

- This budget includes traffic enforcement management, highways overhead, car pooling scheme, devolution, Coachway income and costs, and Handy Cross Common parts costs (maintenance of grounds, security patrols, contract cleaning, etc).

- **Transport Strategy & Leadership Team**

- This budget currently includes overheads for business strategy and support, business improvement and leadership teams supporting Transport portfolio.

Key Facts and Figures – Service Snapshot

 <p>Transport for Buckinghamshire</p>	<p>Transport for Buckinghamshire (TfB)</p>		<p>Operational Transport Strategy</p>
 <p>SCHOOL BUS</p>	<p>Integrated Transport Services</p>		<p>Highways Infrastructure Projects</p>

Major Contracts	Supplier	End Date	Cost per annum
Transport for Bucks	Ringway Jacobs	2023/2024	£16.7m Revenue; £39m Capital
On-Street civil parking enforcement	NSL	Sept 2021	£1.9m

TfB Contract KPIs



- TfB have 27 CPIs (Contract Performance Indicators) that link directly to the payments BCC make to Ringway Jacobs.
- Performance is monitored on a monthly basis, the table below summarise the position at the end of 2018/19.



Key Legislation



- The Highways Act (1980) designates the local county or unitary council as the Highways Authority responsible for local roads.
- School Crossing Patrol Act (1953) – School crossing patrol officers are the only people other than the police who can legally step in front of a moving vehicle

Key Facts and Figures

The Buckinghamshire Road Network



The smallest network of any English Council

3,200 km
of road

With one of the highest traffic volumes



In Buckinghamshire there are...



500 Bridges



28,000 street
lights



3,300Km of
rights of way



6000 illuminated
boards



Approximately **5000 school children** cross the road with our patrollers every day

28

Live highways infrastructure projects



Our street works team has received external 28,000 requests to work on our roads



The TfB Partnership



35,823 gullies cleared

30,000 + defects repaired



247,761,160 sqm of grass cut

247,500 km of road gritted



5,899 signs & bollards repaired

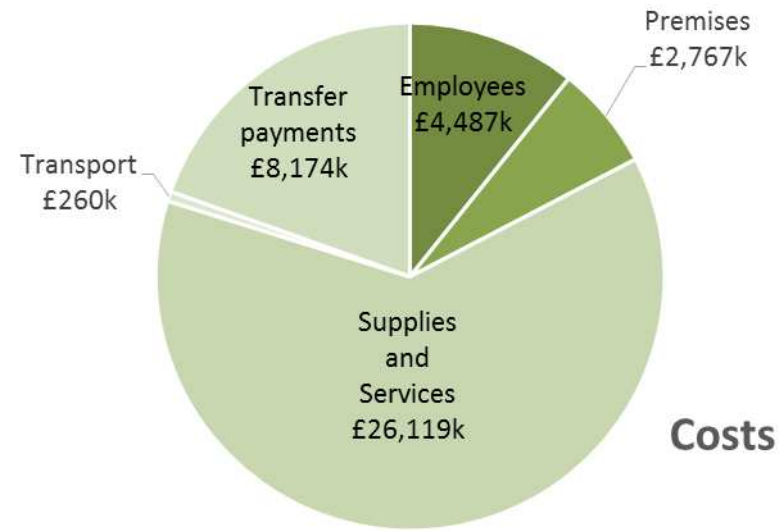
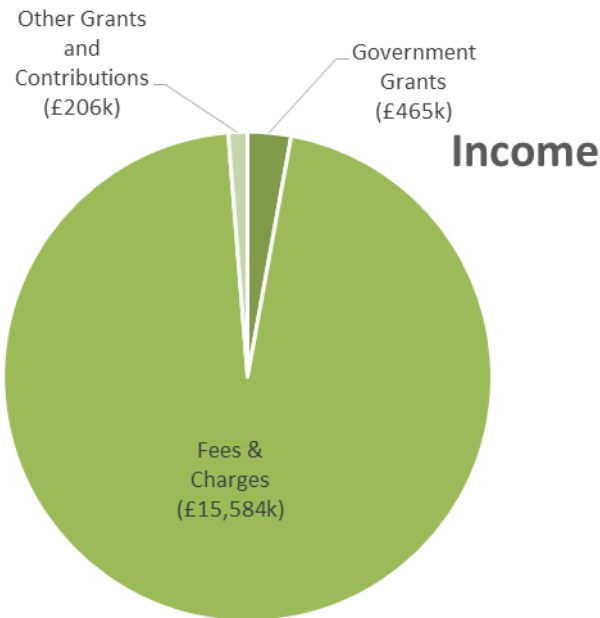
Key Financial Risks & Issues



- Seasonality: harsh winter adversely affects road condition
- Aging population = higher number of people claiming concessionary bus pass
- Project specific issues; often complex (vary by project);
- Local Area Technicians model chosen may have a financial impact.
- Risk of delay around parking decisions could impact on income and supply in next financial year and on traffic management.
- Inflationary risks around fuel prices, input prices.
- Risks and Issues linked to the Integrated Transport service
- An early options paper around the NSL parking contract is being developed and an early review of the Parking strategy is planned.
- Need to progress developments such as Gerrard's Cross Car Park
- Removal of Member-priority budgets for one-off weed programme and additional drainage works.

Draft Revenue Budget 2020-2023

Transport Portfolio	2020-21			2021-22	2022-23
	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Integrated Transport	(1,323)	10,063	8,739	8,195	8,195
Parking Operations	(10,592)	5,298	(5,294)	(5,380)	(5,670)
Other Highways & Technical	(33)	1,887	1,854	1,855	1,855
Transport Strategy & Leadership team	(321)	1,669	1,348	1,348	1,348
TfB RJ Contract	(3,987)	22,889	18,903	17,840	18,584
Net	(16,255)	41,806	25,551	23,858	24,313

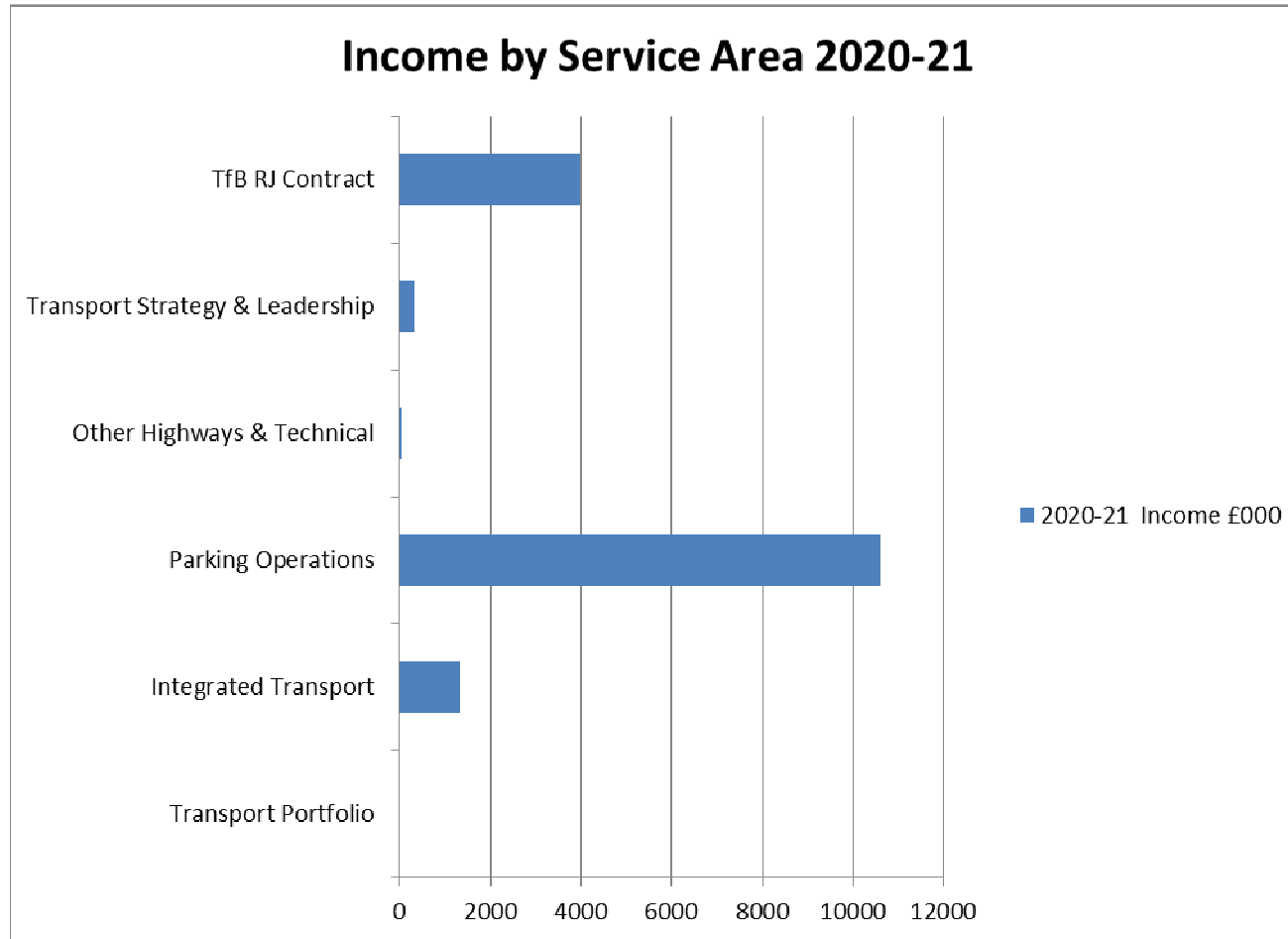


Overview of MTFP changes

	2020-21	2021-22	2022-23
Description of change	£000's	£000's	£000's
Expressway team	135	135	135
Expressway team funding	(135)	(135)	(135)
Investment in transformation of Integrated Transport Service	400	0	0
Savings from Strategic Review of Client & Public Transport	0	(144)	(144)
Gerrards Cross Car Park - Increase income	0	0	(250)
Increased income from car parks	(112)	(220)	(282)
Increased income from Network Strategy and claims	(350)	(400)	(400)
Growth in Highway asset and inflation	589	1,376	2,121
Investment in Drainage & Weeds programme	2,800	0	0

- **Expressway team** – costs and offsetting income for team over MTFP period.
- **Investment in transformation of Integrated Transport Service** – allocation of funding for service improvement.
- **Strategic Review of Client & Public Transport** – some risks around delivery but alternative savings being put in place.
- **Gerrards Cross Car Park** – anticipated increase in income in Year 3 (delayed by 1 year).
- **Increased income from Car Parks** – relates to Amersham Car park expansion and income.
- **Increased income from Network Strategy and claims** – some risk around income targets in particular from Lane Rental and permissible roads.
- **Growth in Highway asset and inflation** – RPI inflation applied plus increases in asset base (3,200km) due to roads adopted each year.
- **Investment in Drainage and Weeds Programme** – additional funding to these programmes to manage drainage and weeds with a view to scope sustainable solution in future years.

Supporting Financial information



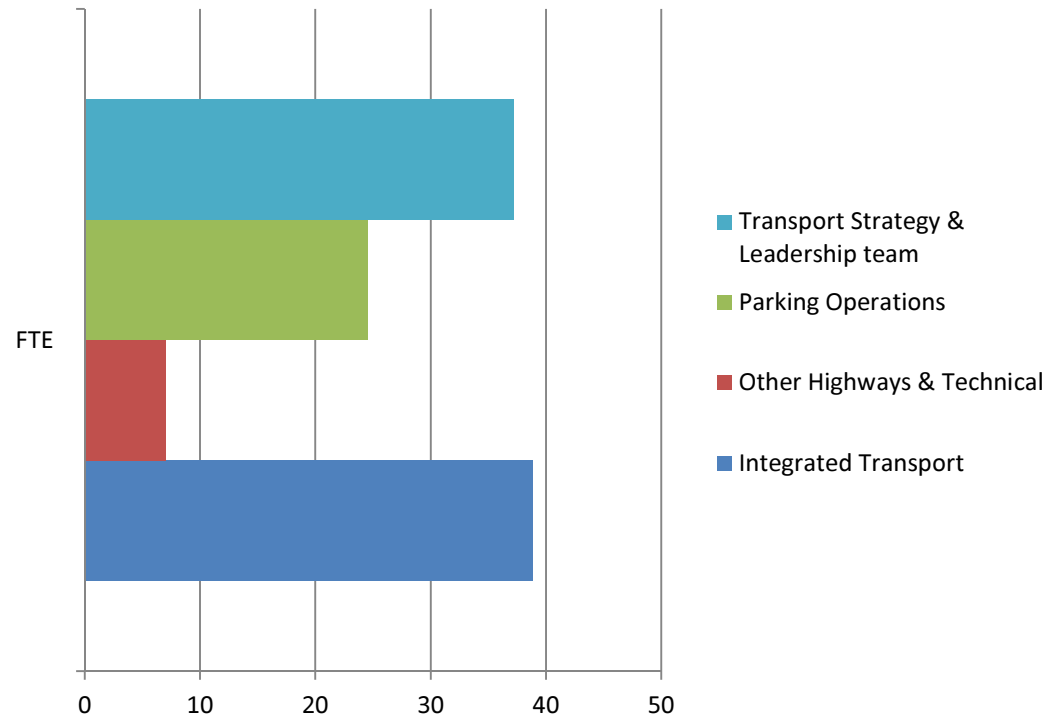
Supporting Financial Information

Top Contracts by Total Value

Supplier Name	Title	Area	Annual Contract Value	Total Contract Value	End Date	Extension Length (Yrs)
Ringway Jacobs	Transportation Services Contract	Transport For Bucks (TfB)	£46,664,700	£315,000,000	31/03/2017 initial period	8 years + 7 years
A D Taxis	A D Taxis	Client Transport	£2,192,242	£10,845,524	30/09/2020	
TWK Ltd	TWK Ltd	Client Transport	£1,619,691	£7,565,741	30/09/2020	
NSL	Contract for the provision of on-street civil parking enforcement in Buckinghamshire	Transport for Bucks (TfB)	£1,970,000	£7,500,000	21/09/2016	5 years (3+2)
VixTechnology	Maintenance Agreement	Public Transport	£171,036	£1,710,357	31/03/2019	(1+1+1+1+1)

Supporting Financial information

FTE by Service Area



For illustrative purposes only: this excludes vacancies and agency posts and is subject to ongoing finalisation process.



Draft Capital Programme 2020-2023

Expenditure

		2020/21	2021/22	2022/23	Total MTFP
Service	Scheme	£000	£000	£000	£000
Car Parks	Station Road Car Park, Gerrards Cross	-	10,051	-	10,051
	Car Parks	1,487	1,399	300	3,186
Highways & Cycleway Funded Schemes	ADEPT Live Labs	1,064	1,169	-	2,233
	Highways & Cycleway Funded Schemes	5,100	1,754	846	7,700
Other Highway & Technical Strategic Highway Maintenance	Other Highway & Technical	894	557	440	1,891
	Bridge Maintenance	990	1,020	1,020	3,030
	Footway Structural Repairs	2,500	1,500	1,500	5,500
	Maintenance Principal Roads - Drainage	1,000	1,000	1,000	3,000
	Plane & Patch	4,000	-	-	4,000
	Replacement Traffic Signals	470	490	490	1,450
	Street Lighting	2,000	2,000	2,000	6,000
Road Safety	500	500	500	1,500	
	Strategic Highway Maintenance Programme	15,000	15,000	15,000	45,000
Grand Total		35,006	36,440	23,096	94,542

Funding

		2020/21	2021/22	2022/23	Total MTFP
Funding Source		£000	£000	£000	£000
Government Grants		(3,330)	(1,795)	(68)	(5,193)
Revenue Contributions		(740)	(740)	(740)	(2,220)
Developer funding (CIL / s106)		(2,783)	(1,078)	(778)	(4,639)
Grand Total		(6,854)	(3,613)	(1,586)	(12,053)

Draft Capital Programme 2020-2023

- The amalgamated capital programme shows gross £95m expenditure on capital over 3 years of the MTFP with £12m of ring-fenced funding.
- **Highways & Transportation**
- There are a number of Highways Funded Schemes in particular around Globe Park, HS2 mitigations and other developer funded schemes.
- S106/CIL – a joint review will be initiated around the process and delivery of funding
- The HIF and Strategic Infrastructure schemes are included within the **Leader** Portfolio.
- **Parking and other internal schemes**
- The existing programme includes a number of Parking schemes. The largest scheme, Gerrard's Cross Car Park, has been re-profiled back one year to 2021/22.
- **Strategic Highways Maintenance**
- The existing Strategic Highways Maintenance programme provides for £21.5m investment per annum in Highways, Footways and other network infrastructure. This investment provides for 'steady state' to small improvement in relation to the condition of the Highway and 'managed decline' in other asset categories such as Footways, Traffic Signals and Street-Lighting.
- An additional £4.0m Plane & Patch programme and £1.0m Footways programme is included for 2020/21. This is linked to the spending round funding allocation and is one-off funding.

